



BAY AREA
AIR QUALITY
MANAGEMENT
DISTRICT

BOARD OF DIRECTORS
EXECUTIVE COMMITTEE MEETING

COMMITTEE MEMBERS

PAMELA TORLIATT – CHAIR
TOM BATES - SECRETARY
JOHN GIOIA
YORIKO KISHIMOTO

BRAD WAGENKNECHT – VICE CHAIRPERSON
CHRIS DALY
SCOTT HAGGERTY
MARK ROSS
GAYLE B. UILKEMA

MONDAY
MARCH 16, 2009
9:30 A.M.

4TH FLOOR CONFERENCE ROOM
DISTRICT OFFICE

AGENDA

1. **CALL TO ORDER – ROLL CALL**
2. **PUBLIC COMMENT PERIOD** (*Public Comment on Non-Agenda Items Pursuant to Government Code § 54954.3*) Members of the public are afforded the opportunity to speak on any agenda item. All agendas for regular meetings are posted at District headquarters, 939 Ellis Street, San Francisco, CA, at least 72 hours in advance of a regular meeting. At the beginning of the regular meeting agenda, an opportunity is also provided for the public to speak on any subject within the Committee's subject matter jurisdiction. Speakers will be limited to three (3) minutes each.
3. **APPROVAL OF MINUTES OF DECEMBER 5, 2008**
4. **QUARTERLY REPORT OF THE HEARING BOARD – OCTOBER 2008–DECEMBER 2008**
T. Trumbull/5127
TerryT1011@aol.com
5. **DISCUSSION AND CONSIDERATION TO ESTABLISH AN AD HOC COMMITTEE ON CAPITAL FACILITIES**
J. Broadbent/5052
jbroadbent@baaqmd.gov
The Committee will consider establishing an Ad Hoc Committee on Capital Facilities.
6. **PRODUCTION SYSTEM UPDATE**
J. McKay/4629
jmckay@baaqmd.gov
The Committee will receive an update on the Production System.

7. **AIR DISTRICT CEQA GUIDELINES UPDATE**

H. Hilken/4642
hhilken@baaqmd.gov

The Committee will receive an update on the Air District's CEQA guidelines.

8. **AIR DISTRICT STRATEGIC VISION UPDATE**

J. Broadbent/5052
jbroadbent@baaqmd.gov

The Committee will receive an update on the Air District Strategic Vision.

9. **COMMITTEE MEMBER COMMENTS/OTHER BUSINESS**

Any member of the Committee, or its staff, on his or her own initiative or in response to questions posed by the public, may ask a question for clarification, make a brief announcement or report on his or her own activities, provide a reference to staff regarding factual information, request staff to report back at a subsequent meeting concerning any matter or take action to direct staff to place a matter of business on a future agenda. (Gov't Code § 54954.2).

10. **TIME AND PLACE OF NEXT MEETING: AT THE CALL OF THE CHAIR**

11. **ADJOURNMENT**

CONTACT EXECUTIVE OFFICE- 939 ELLIS STREET SAN FRANCISCO, CA 94109

(415) 749-5127
FAX: (415) 928-8560
BAAQMD homepage:
www.baaqmd.gov

- To submit written comments on an agenda item in advance of the meeting.
- To request, in advance of the meeting, to be placed on the list to testify on an agenda item.
- To request special accommodations for those persons with disabilities notification to the Clerk's Office should be given at least three working days prior to the date of the meeting so that arrangements can be made accordingly.
- Any writing relating to an open session item on this Agenda that is distributed to all, or a majority of all, members of the body to which this Agenda relates shall be made available at the District's offices at 939 Ellis Street, San Francisco, CA 94109, at the time such writing is made available to all, or a majority of all, members of that body. Such writing(s) may also be posted on the District's website (www.baaqmd.gov) at that time.

BAY AREA AIR QUALITY MANAGEMENT DISTRICT
939 ELLIS STREET, SAN FRANCISCO, CALIFORNIA 94109
(415) 771-6000

EXECUTIVE OFFICE:
MONTHLY CALENDAR OF DISTRICT MEETINGS

MARCH 2009

<u>TYPE OF MEETING</u>	<u>DAY</u>	<u>DATE</u>	<u>TIME</u>	<u>ROOM</u>
Advisory Council Regular Meeting	Wednesday	11	9:00 a.m.	Board Room
Ad Hoc Committee on Port Emissions <i>(At the Call of the Chair)</i>	Thursday	12	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Executive Committee <i>(At the Call of the Chair)</i>	Monday	16	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Regular Meeting <i>(Meets 1st & 3rd Wednesday of each Month)</i>	Wednesday	18	9:45 a.m.	Board Room
Joint Policy Committee	Friday	20	10:00 a.m.	MTC Auditorium 101 8 th Street Oakland, CA 94607
Board of Directors Legislative Committee <i>(Meets 4th Monday of the Month)</i>	Monday	23	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Climate Protection Committee <i>(Meets 2nd Thursday each Month)</i>	Monday	23	Immediately Following Legislative Cme. Meeting	4 th Floor Conf. Room
Board of Directors Public Outreach Committee <i>(Meets 1st Thursday every other Month)</i>	Wednesday	25	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Budget & Finance Committee <i>(Meets 4th Wednesday of each month)</i> - RESCHEDULED	Wednesday	25	1:30 p.m.	4 th Floor Conf. Room
Board of Directors Mobile Source Committee <i>(Meets 4th Thursday of each month)</i>	Monday	26	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Budget & Finance Committee <i>(Meets 4th Wednesday of each month)</i>	Monday	30	9:30 a.m.	4 th Floor Conf. Room

APRIL 2009

<u>TYPE OF MEETING</u>	<u>DAY</u>	<u>DATE</u>	<u>TIME</u>	<u>ROOM</u>
Board of Directors Regular Meeting <i>(Meets 1st & 3rd Wednesday of each Month)</i>	Wednesday	1	9:45 a.m.	Board Room
Advisory Council Regular Meeting	Wednesday	8	9:00 a.m.	Board Room

APRIL 2009

<u>TYPE OF MEETING</u>	<u>DAY</u>	<u>DATE</u>	<u>TIME</u>	<u>ROOM</u>
Board of Directors Climate Protection Committee <i>(Meets 2nd Thursday each Month)</i>	Thursday	9	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Regular Meeting <i>(Meets 1st & 3rd Wednesday of each Month)</i>	Wednesday	15	9:45 a.m.	Board Room
Board of Directors Budget & Finance Committee <i>(Meets 4th Wednesday of each month)</i>	Wednesday	22	1:30 p.m.	4 th Floor Conf. Room
Board of Directors Mobile Source Committee <i>– (Meets 4th Thursday of each Month)</i>	Thursday	23	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Legislative Committee <i>(Meets 4th Monday of the Month)</i>	Monday	27	9:30 a.m.	4 th Floor Conf. Room

MAY 2009

<u>TYPE OF MEETING</u>	<u>DAY</u>	<u>DATE</u>	<u>TIME</u>	<u>ROOM</u>
Board of Directors Regular Meeting <i>(Meets 1st & 3rd Wednesday of each Month)</i>	Wednesday	6	9:45 a.m.	Board Room
Board of Directors Public Outreach Committee <i>(Meets 1st Thursday every other Month)</i>	Thursday	7	9:30 a.m.	4 th Floor Conf. Room
Advisory Council Regular Meeting	Wednesday	13	9:00 a.m.	Board Room
Board of Directors Climate Protection Committee <i>(Meets 2nd Thursday each Month)</i>	Thursday	14	9:30 a.m.	4 th Floor Conf. Room
Joint Policy Committee	Friday	15	10:00 a.m.	MTC Auditorium 101 8 th Street Oakland, CA 94607
Board of Directors Regular Meeting <i>(Meets 1st & 3rd Wednesday of each Month)</i>	Wednesday	20	9:45 a.m.	Board Room
Board of Directors Legislative Committee <i>(Meets 4th Monday of the Month)</i>	Monday	25	9:30 a.m.	4 th Floor Conf. Room
Board of Directors Budget & Finance Committee <i>(Meets 4th Wednesday of each month)</i>	Wednesday	27	1:30 p.m.	4 th Floor Conf. Room
Board of Directors Mobile Source Committee <i>– (Meets 4th Thursday of each Month)</i>	Thursday	28	9:30 a.m.	4 th Floor Conf. Room

HL – 3/10/09 (9:23 a.m.)
P/Library/Forms/Calendar/Calendar/Moncal

BAY AREA AIR QUALITY MANAGEMENT DISTRICT

Memorandum

To: Chairperson Torliatt and Members
of the Executive Committee

From: Jack P. Broadbent
Executive Officer/APCO

Date: March 5, 2009

Re: Executive Committee Draft Meeting Minutes

RECOMMENDED ACTION

Approve attached draft minutes of the Executive Committee meeting of December 5, 2008

DISCUSSION

Attached for your review and approval are the draft minutes of the December 5, 2008 Executive Committee meeting.

Respectfully submitted,

Jack P. Broadbent
Executive Officer/APCO

Bay Area Air Quality Management District
939 Ellis Street
San Francisco, California 94109
(415) 749-5000

DRAFT MINUTES

Summary of Board of Directors
Executive Committee Meeting
2:30 p.m., Friday, December 5, 2008

1. **Call to Order - Roll Call:** Chairperson Pamela Torliatt called the meeting to order at 2:30 p.m.

Present: Pamela Torliatt, Chairperson; Secretary; Tom Bates, Chris Daly, John Gioia, Scott Haggerty, Yoriko Kishimoto, Mark Ross and Brad Wagenknecht, Vice Chairperson

Absent: Tim Smith.

2. **Public Comment Period:** There were none.

3. **Approval of Minutes of November 24, 2008:** Director Gioia moved approval of the minutes; seconded by Director Daly; carried unanimously without objection.

4. **Closed Session: Public Employee Performance Evaluation:** *Pursuant to Government Code Section 54957 and 54957.6, the Committee will meet in closed session to conduct performance evaluations of the Executive Officer/APCO and the District Counsel.*

Report of Closed Session:

Chairperson Torliatt reported that the Executive Committee had met in Closed Session and there was no reportable action.

5. **Open Session: Committee Member Comments/Other Business:** None

6. **Time and Place of Next Meeting:** At the call of the Chair.

7. **Adjournment.** The meeting was adjourned at 4:10 p.m.

Vanessa Johnson
Executive Secretary

BAY AREA AIR QUALITY MANAGEMENT DISTRICT
 Memorandum

TO: Chairperson Pamela Torliatt and Members
 of the Executive Committee

FROM: Chairperson Thomas M. Dailey, M.D., and Members of the Hearing Board

DATE: March 5, 2009

RE: Hearing Board Quarterly Report – OCTOBER, 2008 – DECEMBER, 2008

RECOMMENDED ACTION:

This report is provided for information only.

DISCUSSION:

<u>COUNTY/CITY</u>	<u>PARTY/PROCEEDING</u>	<u>REGULATION(S)</u>	<u>STATUS</u>	<u>PERIOD OF VARIANCE</u>	<u>ESTIMATED EXCESS EMISSIONS</u>
Alameda/Livermore	APCO vs. MASOOD AMINI-FILABAD aka AMINI FILABAD AND HAMID AMINI, INDIVIDUALLY, AND D/B/A LIVERMORE BEACON, SITE. NO. C8876 – (Accusation – Docket No. 3548) <i>Accusation and Amended Order for Abatement from regulation requiring an orderly procedure for the review of new sources of air pollution and of the modification and operation of existing sources, and of associated air pollution control devices, through the issuance of authorities to construct and permits to operate; and to limit emissions of organic compounds from gasoline dispensing facilities- Further hearing.</i>	2-1-302 8-7-301 Request for Order for Abatement	No Action Taken	===	===
Contra Costa/Richmond	CHEVRON PRODUCTS COMPANY (RICHMOND) – Docket No. 3559 <i>– Short Term Variance from regulation to provide an orderly procedure for the review of new sources of air pollution; and from regulation requiring compliance with permit conditions and from conditions of the Major Facility Review Permit. (APCO not opposed).</i>	2-1-307 2-6-307 (Major Facility Review Permit)	Granted	8/8/08 – 11/6/08	===

<u>COUNTY/CITY</u>	<u>PARTY/PROCEEDING</u>	<u>REGULATION(S)</u>	<u>STATUS</u>	<u>PERIOD OF VARIANCE</u>	<u>ESTIMATED EXCESS EMISSIONS</u>
Contra Costa/Richmond	CHEVRON U.S.A. INC. (RICHMOND) – Docket No. 3524 - <i>Appeal of Chevron U.S.A. Inc. from the Issuance of a Further Revised Major Facility Review Permit for Facility with respect to permit conditions for various tanks and other sources at Refinery No. A 0010 (Richmond Refinery) – To set a schedule for Briefing and Oral Argument.</i>	(Major Facility Review Permit)	Hearing held October 2, 2008; Matter continued to 1/22/09.	===	===
Contra Costa/Richmond	WEST COUNTY LANDFILL, INC., WEST CONTRA COSTA SANITARY LANDFILL – Docket No. 3552 – <i>Request for Extension of Variance Period from regulation limiting the emission of non-methane organic compounds and methane from the waste decomposition process at solid waste disposal sites; and from regulation requiring compliance with permit conditions. (APCO not opposed).</i>	8-34-113.2, 301.2, and 301.3 2-1-307 2-2-112 Permit Condition 17547-1, 2a, 2b, 2c	Granted	10/1/08 – 8/31/09	===
Santa Clara/San Jose	CITY OF SAN JOSE MUNICIPAL WATER SYSTEM – Plant No. 18923 (SAN JOSE) – Docket No. 3560 - <i>Application for an Interim Variance from regulation requiring compliance with permit conditions – Interim Variance hearing.</i>	2-1-307	Withdrawn	===	===
Santa Clara/San Jose	CITY OF SAN JOSE MUNICIPAL WATER SYSTEM – Plant No. 18917 (SAN JOSE) – Docket No. 3561 - <i>Application for an Interim Variance from regulation requiring compliance with permit conditions – Interim Variance hearing.</i>	2-1-307	Withdrawn	===	===
Santa Clara/San Jose	CITY OF SAN JOSE MUNICIPAL WATER SYSTEM – Plant No. 18923 (SAN JOSE) – Docket No. 3560 - <i>Application for a Long-Term Variance from regulation requiring compliance with permit conditions - Long-Term Variance hearing.</i>	2-1-307	Denied	10/6/2008 to 10/5/2009	===
Santa Clara/San Jose	CITY OF SAN JOSE MUNICIPAL WATER SYSTEM – Plant No. 18917 (SAN JOSE) – Docket No. 3561 - <i>Application for an Interim Variance from regulation requiring compliance with permit conditions – Long-Term Variance hearing.</i>	2-1-307	Denied	10/6/2008 to 10/5/2009	===

<u>COUNTY/CITY</u>	<u>PARTY/PROCEEDING</u>	<u>REGULATION(S)</u>	<u>STATUS</u>	<u>PERIOD OF VARIANCE</u>	<u>ESTIMATED EXCESS EMISSIONS</u>
Santa Clara/Santa Clara	OWENS CORNING INSULATING SYSTEMS, LLC (SANTA CLARA) – Docket No. 3562 - Application for a Short-Term Variance from regulation requiring compliance with permit conditions of the Major Facility Review Permit, and from limiting the quantity of particulate matter.	2-1-307 2-6-307 6-1-311 (Major Facility Review Permit)	Withdrawn	===	===
Solano/Vallejo	APCO vs. IRAJ SAFAPOUR, INDIVIDUALLY, and D/B/A 5 STAR GAS / N&M MARKET, and 5 STAR GAS / N&M MARKET, AN UNINCORPORATED ASSOCIATION – Docket No. 3563 – Accusation and Request for Order for Abatement from regulation limiting emissions of organic compounds from gasoline dispensing facilities.	8-7-301.6, 301.13, 302.3, 302.5, 302.14 and 407	Granted	===	===

1. NOTE: During the fourth quarter of 2008, the Hearing Board scheduled seven (7) hearings. A total of \$7,419.16 was collected as Hearing Board fees and no excess emissions fees were collected during this quarter.

EXCESS EMISSION DETAILS

<u>COMPANY NAME</u>	<u>DOCKET NO.</u>	<u>TOTAL EMISSIONS</u>	<u>TYPES OF EMISSIONS</u>	<u>PER UNIT COST</u>	<u>TOTAL AMT COLLECTED</u>
					\$ 0
				TOTAL COLLECTED:	\$ 0

Respectfully submitted,

Thomas M. Dailey, M.D.
Chair, Hearing Board

Prepared by: Lisa Harper
Reviewed by: Mary Ann Goodley

BAY AREA AIR QUALITY MANAGEMENT DISTRICT
Memorandum

To: Chairperson Torliatt and Members
of the Executive Committee

From: Jack P. Broadbent
Executive Officer/APCO

Date: March 5, 2009

Re: Discussion and Consideration to Establish an Ad Hoc Committee on Capital Facilities

RECOMMENDED ACTION:

Establish an Ad Hoc Committee on Capital Facilities.

BACKGROUND

The Air District owns and leases a number of facilities, including the main Air District headquarters located at 939 Ellis Street. The Air District headquarters was constructed in phases beginning in 1968. A number of major systems (e.g., the heating and ventilation system) are at the end of their useful lifecycles and require costly repairs or replacement. In addition, the building is not in compliance with current Federal, State and local statutes regulating building standards and its infrastructure is very inefficient compared to current technologies.

DISCUSSION

At the January 21, 2009 Board of Directors' Retreat, the Board of Directors discussed its strategic vision objectives, one of which is to "implement best practices in environmental stewardship in Air District operations." The Board of Directors briefly discussed the relative energy inefficiency of the Air District headquarters and the need to create an ad hoc committee on capital facilities to review options for increasing energy efficiency.

Separately, staff had initiated a request for proposal process for a Strategic Facilities Planning Analysis as a prerequisite to any decision about major capital expenditures for repairs and upgrades to the Air District headquarters.

BUDGET/FINANCIAL IMPACT

While the financial impact of the recommended action is insignificant, the work of the ad hoc committee may have significant implications for spending on capital facilities.

Respectfully submitted,

Jack P. Broadbent
Executive Officer/APCO

Prepared by: Satnam Hundel
Reviewed by: Michael Rich

BAY AREA AIR QUALITY MANAGEMENT DISTRICT
Memorandum

To: Chairperson Torliatt and Members
of the Executive Committee

From: Jack P. Broadbent
Executive Officer/APCO

Date: March 8, 2009

Re: Production System Project Update

RECOMMENDED ACTION:

Receive and File.

DISCUSSION:

Staff will present some of the early capabilities from the production system project. In addition, the results from the technology selection process will be described.

BUDGET CONSIDERATION/FINANCIAL IMPACT:

No impact.

Respectfully submitted,

Jack P. Broadbent
Executive Officer/APCO

Prepared by: John Chiladakis
Reviewed by: Jeffrey McKay

BAY AREA AIR QUALITY MANAGEMENT DISTRICT
Memorandum

To: Chairperson Torliatt and Members
of the Executive Committee

From: Jack P. Broadbent
Executive Officer/APCO

Date: March 9, 2009

Re: Air District CEQA Guidelines Update

RECOMMENDED ACTION:

Receive and File.

BACKGROUND

At its meeting on November 19, 2008, the Board of Directors authorized the Executive Officer to execute a contract with EDAW, Inc. (EDAW), in an amount not to exceed \$94,690, to assist with the update of the BAAQMD California Environmental Quality Act (CEQA) Guidelines (Guidelines). The contract has been executed and staff has been working with EDAW to update and revise the Guidelines.

DISCUSSION:

The Guidelines recommend air quality significance thresholds for local agencies to use when preparing impact analyses under CEQA and advises them on the District's preferred analytical methodologies and mitigation measures. Through this work effort staff will review, and revise as necessary, existing thresholds of significance, and develop new significance thresholds for greenhouse gas emissions from land use projects. Staff will also update analytical methodologies and mitigation measures used in the Guidelines.

Staff hosted the first public workshop for the Guidelines update on February 26, 2009. At the workshop staff presented various options for developing thresholds of significance and invited additional options from attendees. Staff will conduct additional public workshops at appropriate steps during the Guidelines update process.

BUDGET CONSIDERATION/FINANCIAL IMPACT

Funding for consultant services to update the Air District CEQA Guidelines is included in the approved FY 2008/2009 Air District budget.

Respectfully submitted,

Jack P. Broadbent
Executive Officer/APCO

Prepared by: Greg Tholen
Reviewed by: Henry Hilken

BAY AREA AIR QUALITY MANAGEMENT DISTRICT

Memorandum

To: Chairperson Torliatt and Members
of the Executive Committee

From: Jack P. Broadbent
Executive Officer/APCO

Date: March 12, 2009

Re: Air District Strategic Vision Update

RECOMMENDED ACTION

None. For information only.

BACKGROUND

The Air District's mission statement, core values and goals were developed approximately ten years ago. While their content holds true, their words do not fully reflect other endeavors at the Air District, such as the extensive work on climate protection. In addition, the current Strategic Vision does not reflect advances made in identifying and addressing air pollution in impacted communities. Staff has embarked on a process to revisit, revise, and renew the Strategic Vision. Staff intends to develop a product that will: create a unifying strategy for Air District endeavors; provide guidance when developing new programs or redefining existing ones; and communicate the Air District's purpose, priorities and values to its stakeholders.

The Air District conducted an extensive internal process to revisit the Strategic Vision. No outside consultants were utilized in this process. The internal development process included a series of meeting for all levels of staff as well as an online survey.

Staff presented a proposed Strategic Vision and its development process at the Board of Directors Retreat on January 21, 2009. At that point, Board of Directors provided feedback on the content of the Strategic Vision and directed staff to reach out to stakeholders and solicit input on the Strategic Vision.

DISCUSSION

Staff has revised the proposed Strategic Vision presented at the Board of Directors' retreat to reflect comments by the Board of Directors. A strikeout and underlined version is attached for your information. Utilizing the revised document staff is now soliciting input from stakeholders through letters, meetings and phone calls.

Below is a list of stakeholders being contacted for input:

Advisory Council Members

Harold M. Brazil, Metropolitan Transportation Commission
Jeffrey Bramlett, MS, EHS Program Manager
Ken Blonski, MS, Fire Chief- East Bay Regional Park District Fire Department
Jennifer Bard, ALA
Louise Wells Bedsworth, PhD, Public Policy Institute of California
Benjamin Bolles
Robert Bornstein, Department of Meteorology, San Jose State University
Emily Drennen
Karen Licavoli Farnkopf, Breathe California
Stan Hayes
John W. Holtzclaw, PhD
Robert T.P. Huang, PhD
Kraig Kurucz, MS
Rosanna Lerma, PE
Jane Martin, Dr.P.H.
Sarah Martin.Anderson, MPP
Kendal Oku
Neal Osborne
Jonathan Ruel
Dorothy Vura-Weis, MD, MPH, San Mateo County Health Department

Hearing Board Members

Christian Colline, P.E.
Thomas M. Dailey, M.D.
Rolf Lindenhayn, Esq
Julio A. Magalhães, Ph.D.
Terry A. Trumbull, Esq.

Community Resource Teams

Napa
Richmond
San Francisco
San Jose
San Mateo
Southern Alameda
Tri-Valley
Sonoma

CARE Task Force Members

Mr. Dennis Bolt, Western States Petroleum Association
Dr. Thomas Kirchstetter, Lawrence Berkeley National Laboratory
Ms. Kerrie Romanow, City of San Jose, Environmental Services
Ms. Ellen Johnck, Executive Director, Bay Planning Coalition
Dr. Henry Clark, West County Toxics Coalition
Ms. Margaret Gordon, West Oakland Environmental Indicators Project
Mr. Steven Moss, San Francisco Community Power Cooperative
Mr. Bill Quinn, California Council for Environmental and Economic Balance
Dr. James Fine
Dr. Eric Roberts, California Department of Health Service
Mr. Joel Ervice, Regional Asthma Management and Prevention (RAMP) Initiative
Ms. Maria Luz Torre, Children's Council of San Francisco
Dr. Ronit Ben Abraham-Katz
Pam Evans, Alameda County Dept. of Environmental Health

Affiliated Organizations

Jared Blumenfeld, San Francisco Department of the Environment
Linda Civitello Joy, Breathe California
Ted Droettboom, Joint Policy Committee
Karen Fulton Holine, American Lung Association of California
Henry Gardner, Association of Bay Area Governments
James Goldstene, California Air Resources Board
Carl Guardino, Silicon Valley Leadership Group
Steve Heminger, Metropolitan Transportation Commission
Deborah Jordan, US EPA Region 9
Bruce Kern, East Bay EDA
Will Travis, San Francisco Bay Conservation and Development Commission
Mel Zeldin, California Air Pollution Control Officers Association
Golden West Chapter, Air and Waste Management Association

Input solicitation is expected to wrap up in late April, in order to coordinate with the Resource Teams meetings. Staff anticipates bringing the final version of the Strategic Vision to the Board by May of this year.

Respectfully submitted,

Jack P. Broadbent
Executive Officer/APCO

**BAY AREA AIR QUALITY MANAGEMENT DISTRICT
DRAFT STRATEGIC VISION
February 2009**

Vision

To be the most effective and innovative air quality agency.

Mission

The Mission of the Bay Area Air Quality Management District is to protect and improve public health, air quality, and the global climate through regulation, incentives, and education.

Core Values

Excellence Air District programs and policies are founded on science, developed with technical expertise, and executed with quality.

Leadership We will explore and pioneer new strategies for achieving clean air.

Collaboration Involvement of all stakeholders is critical to achieving clean air. In carrying out our mission we will strive to inform and engage all stakeholders, including but not limited to, the Bay Area public, environmental community groups, public agencies and businesses.

Dedication The commitment of the people of the Air District is vital to accomplishing our mission.

Equity All Bay Area residents have the right to breathe clean air.

Strategic Goals

1. Attain and maintain air quality standards for all criteria pollutants.
2. Ensure compliance with applicable Federal, State and Air District air quality regulations.
3. Strengthen and refine our rules to improve living conditions and air quality for residents of the Bay Area.
4. Achieve reductions in regional greenhouse gas emissions and address air quality impacts of climate change.
5. Reduce exposure to air pollution in impacted communities.
6. Award grants and provide incentives to improve air quality.
7. Promote positive air quality choices.
8. Practice efficient operations and effective communication within the Air District and with stakeholders.
9. Cultivate strategic partnerships aimed at improving public health.
10. Apply state-of-the-art air quality tools, techniques, and technology in Air District operations.
11. Promote the development and use of new, clean air technology with partners within and beyond the Bay Area.
12. Retain a top-performing and motivated workforce.
13. Implement best practices in environmental stewardship in Air District operations.